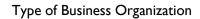
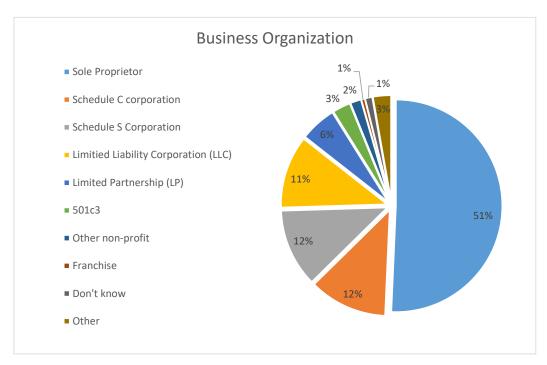
Mendocino Business Survey

Michael Suplita
Ryan G. Miller
David Gallo Ph.D.
Center for Economic Development
California State University, Chico
8/24/2015



Business Organization



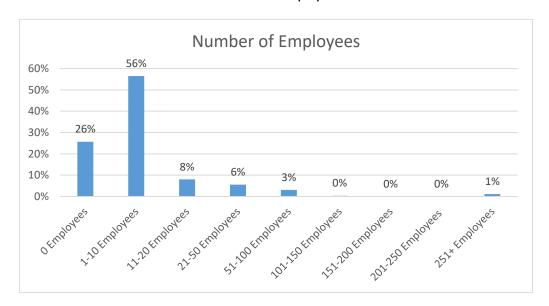


Type of Business Organization

	Percent	Number of
Type of Organization	rercent	Responses
Sole Proprietor	51%	183
Schedule C corporation	12%	43
Schedule S Corporation	12%	43
Limitied Liability Corporation (LLC)	11%	40
Limited Partnership (LP)	6%	20
501c3	3%	10
Other non-profit	2%	6
Franchise	1%	2
Don't know	1%	4
Other	3%	10
Totals	100%	361

Business Size as Measured by Employment

Number of Employees

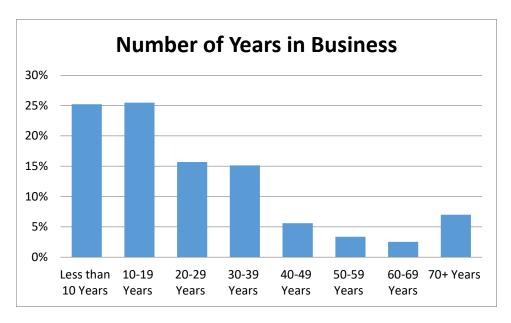


Number of Employees

Number of Employees	Percent	Number
0 Employees	26%	93
I-10 Employees	56%	205
I I-20 Employees	8%	29
21-50 Employees	6%	20
51-100 Employees	3%	П
101-150 Employees	0%	I
151-200 Employees	0%	0
201-250 Employees	0%	0
251+ Employees	1%	4
Totals	100%	363

Business Maturity

Age of Businesses



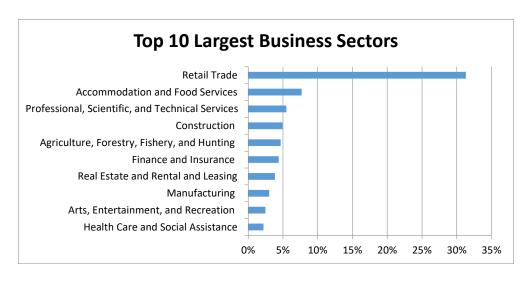
Age of Businesses

Number of Years in Business	Percent	Number
Less than 10 Years	25%	90
10-19 Years	25%	91
20-29 Years	16%	56
30-39 Years	15%	54
40-49 Years	6%	20
50-59 Years	3%	12
60-69 Years	3%	9
70+ Years	7%	25
Totals	100%	357

Primary Business Activity

In which of the following business sectors would you categorize your business?

Primary Business Sector

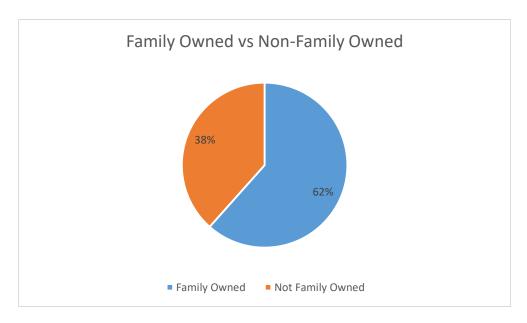


Primary Business Sector

Sector	Percent	Number
Retail Trade	31%	114
Accommodation and Food Services	8%	28
Professional, Scientific, and Technical Services	5%	20
Construction	5%	18
Agriculture, Forestry, Fishery, and Hunting	5%	17
Finance and Insurance	4%	16
Real Estate and Rental and Leasing	4%	14
Manufacturing	3%	- 11
Arts, Entertainment, and Recreation	2%	9
Health Care and Social Assistance	2%	8
Transportation and Warehousing	2%	7
Wholesale trade	2%	6
Information	1%	3
Management of Companies and Enterprises	1%	2
Educational Services	1%	2
Mining, Quarrying and Oil and Gas Extraction	0%	1
Utilities	0%	1
Public Administration	0%	1
Other Services	7%	27
Other	15%	54
Totals	100%	359

Family Owned Businesses

Number of Family Owned Businesses

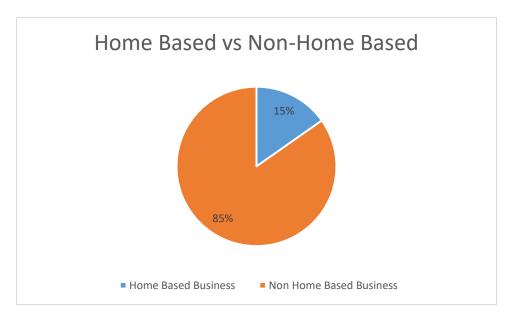


Number of Family Owned Businesses

Description	Percent	Number
Family Owned	62%	221
Not Family Owned	38%	138
Totals	100%	359

Home Based Businesses

Number of Home Based Businesses

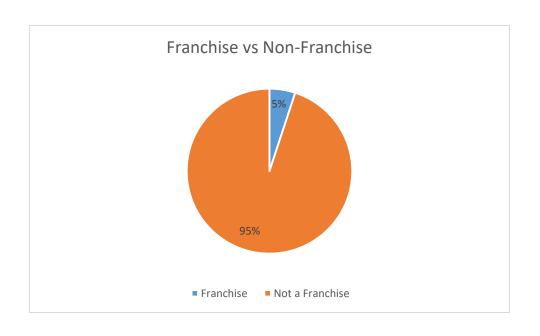


Number of Home Based Businesses

Business Type	Percent	Number
Home Based Business	15%	55
Non Home Based Business	85%	306
Totals	100%	361

Franchises

Number of Franchises



Number of Franchises

Business Type	Percent	Number
Franchise	5%	18
Not a Franchise	95%	339
Totals	100%	357

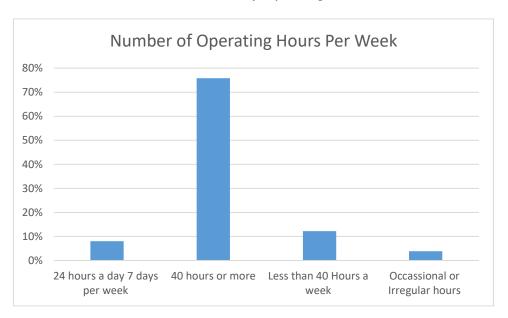
Portion of Year Business Operates

Portion of Year Business Operates

Months Open	Percent	Number
Year Round	96%	344
7-11 Months	3%	9
3-6 Months	1%	4
Less than 3 months	0%	I
Totals	100%	358

Number of Weekly Operating Hours

Number of Weekly Operating Hours

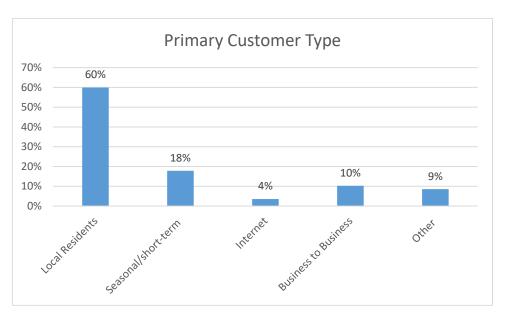


Number of Weekly Operating Hours

Number of Hours Business Operates	Percent	Number
24 hours a day 7 days per week	8%	29
40 hours or more	76%	273
Less than 40 Hours a week	12%	44
Occassional or Irregular hours	4%	14
Totals	100%	360

Primary Customer Base

Primary Customer Type



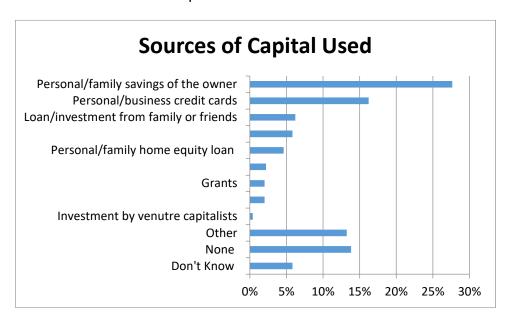
Primary Customer Type

Type of Customers	Percent	Number
Local Residents	60%	253
Seasonal/short-term	18%	75
Internet	4%	15
Business to Business	10%	43
Other	9%	36
Totals	100%	422

Note. <u>n</u> = 359.

Source of Capital Used

Sources of Capital Used within the Past Five Years



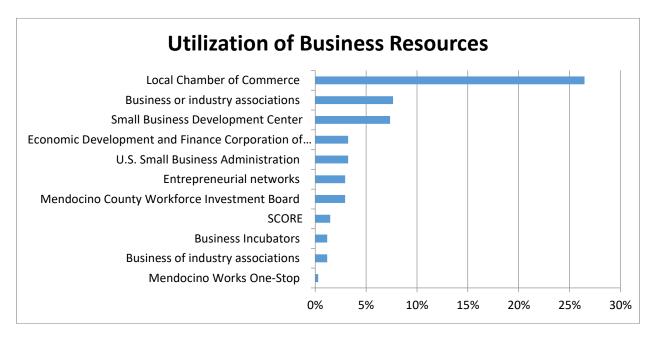
Sources of Capital Used within the Past Five Years

	Percent of Total	Manakan
Type of Capital	Capital Used	Number
Personal/family savings of the owner	28%	138
Personal/family home equity loan	5%	23
Personal/business credit cards	16%	81
Business loan from federal, state, or local government	2%	10
Government guaranteed business loan from a bank or other financial institution	2%	П
Non-government guaranteed business loan from bank/financial institution	6%	29
Loan/investment from family or friends	6%	31
Investment by venutre capitalists	0%	2
Grants	2%	10
Don't Know	6%	29
None	14%	69
Other	13%	66
Totals	100%	499

Note. <u>n</u> =357.

Business Resource Utilization

Business Resource Utilization



Business Resource Utilization

Percent of Respondents Reported

Organization	Using Organization		Number
Local Chamber of Commerce		26%	90
Small Business Development Center		7%	25
Mendocino County Workforce Investment Board		3%	10
U.S. Small Business Administration		3%	П
Business or industry associations		8%	26
Business of industry associations		۱%	4
Business Incubators		1%	4
Entrepreneurial networks		3%	10
Mendocino Works One-Stop		0%	1
SCORE		۱%	5
Economic Development and Finance Corporation of			
Mendocino County*		3%	11
None		63%	213
Totals			410

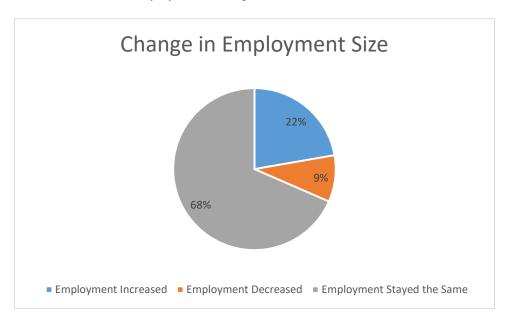
Note. $\underline{n} = 340$.

^{*}Original survey listed Mendocino County Economic Development Council.

Employment Growth over Last Year

Compared to a year ago, has the number if people currently employed by your business increased, decreased, or stayed the same?

Employment Changes Over the Last Year



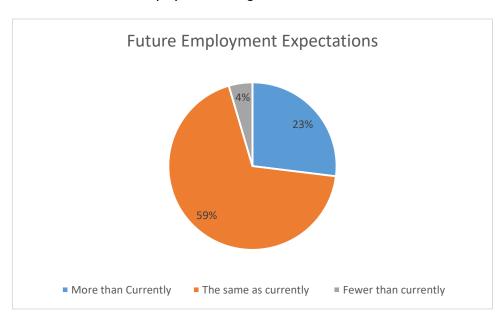
Employment Changes Over the Last Year

Change in Employment Size	Percent	Number
Employment Increased	22%	79
Employment Decreased	9%	33
Employment Stayed the Same	68%	243
Don't Know	0%	I
Totals	100%	356

Future Employment Expectations

A year from now during the same time period, how many people do you expect to employ?

Employment Changes Over Next Year



Employment Changes Over Next Year

Future Employment Expectations	Percent	Number
More than Currently	23%	83
The same as currently	59%	211
Fewer than currently	4%	14
Don't know	14%	50
Totals	100%	358

Challenges for Business Operations

Top 10 Challenges for Doing Business

Top 10 Challenges for Businesses	Percent	Number
Employee recruitment or retention	50%	171
Business taxes	31%	108
Worker's compensation costs	29%	101
High Housing costs	28%	96
Business regulations	27%	94
Health care costs	25%	87
Transportation/cargo/shipping	18%	63
Water	17%	60
Energy costs	17%	59
Broadband access	15%	53

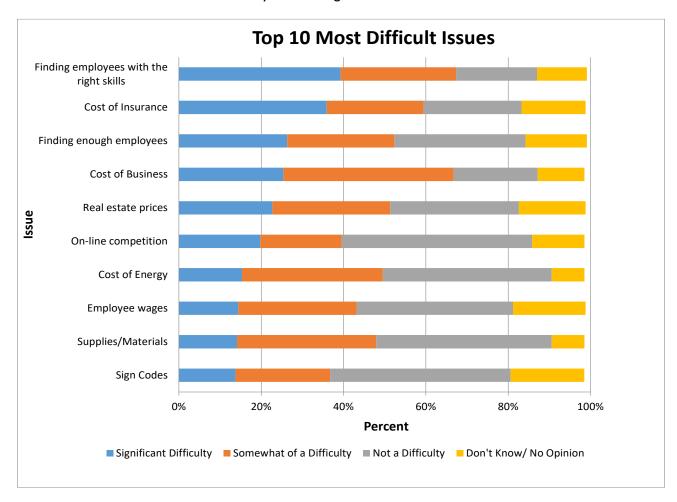
Note. $\underline{n} = 345$.

Difficulty of Challenges for Businesses

	Significant	Somewhat of	Not a	Don't Know/
Indicator	Difficulty	a Difficulty	Difficulty	No Opinion
Finding employees with the right skills ^a	39%	28%	20%	12%
Cost of Insurance ^b	36%	24%	24%	16%
Finding enough employees ^c	26%	26%	32%	15%
Cost of Business ^d	25%	41%	20%	11%
Real estate prices ^e	23%	29%	31%	16%
On-line competition ^f	20%	20%	46%	13%
Cost of Energy ^g	15%	34%	41%	8%
Employee wages ^h	14%	29%	38%	18%
Supplies/Materials ⁱ	14%	34%	43%	8%
Sign Codes ⁱ	14%	23%	44%	18%

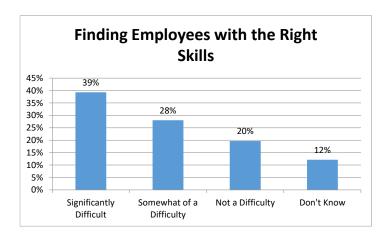
Note. $\underline{n}^{a} = 346$. $\underline{n}^{b} = 340$. $\underline{n}^{c} = 342$. $\underline{n}^{d} = 343$. $\underline{n}^{e} = 339$. $\underline{n}^{f} = 339$. $\underline{n}^{g} = 339$. $\underline{n}^{h} = 340$. $\underline{n}^{i} = 335$.

Difficulty of Challenges for Businesses



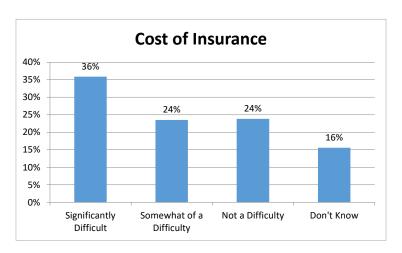
Finding Employees with the Right Skills

Finding Employees with the Right Skills



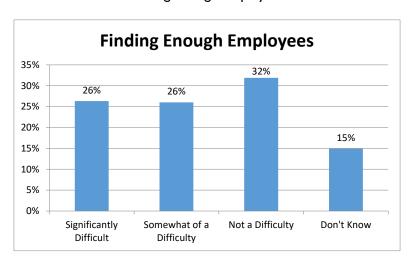
Cost of Insurance

Cost of Insurance



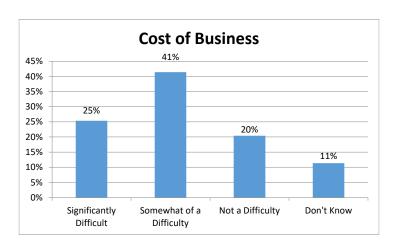
Finding Enough Employees

Finding Enough Employees



Cost of Business

Cost of Business



Real Estate Prices

Real Estate Prices



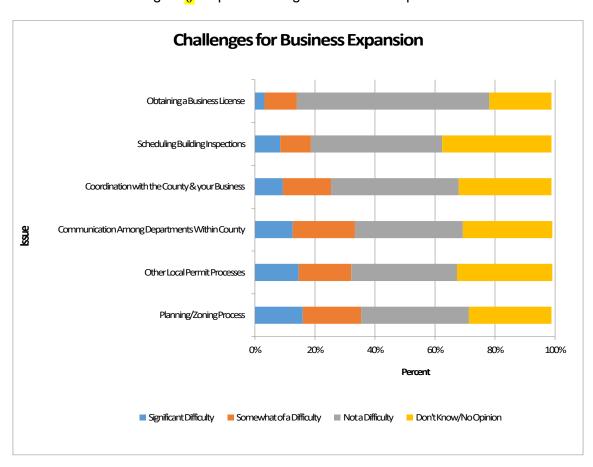
Challenges for Business Expansion

Top 10 Challenges for Business Expansion

	Significant	Somewhat of a	Not a	Don't Know/
Process	Difficulty	Difficulty	Difficulty	No Opinion
Planning/Zoning Process ^a	16%	19%	36%	28%
Other Local Permit Processes ^b	15%	17%	35%	32%
Communication Among Departments Within County ^c	13%	21%	36%	30%
Coordination with the County & your Business ^d	9%	16%	43%	31%
Scheduling Building Inspections ^e	8%	10%	44%	36%
Obtaining a Business License ^f	3%	11%	64%	21%

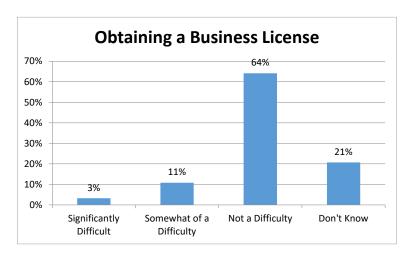
Note. $\underline{n}^{a} = 345$. $\underline{n}^{b} = 342$. $\underline{n}^{c} = 343$. $\underline{n}^{d} = 343$. $\underline{n}^{e} = 339$. $\underline{n}^{f} = 343$.

Figure (): Top 10 Challenges for Business Expansion



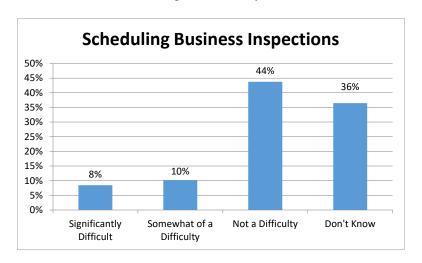
Obtaining a Business License

Obtaining a Business License



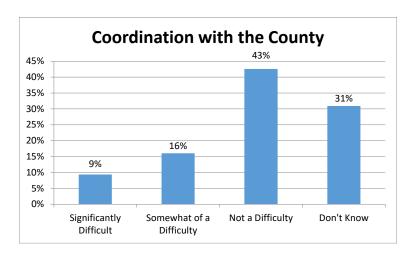
Scheduling Building Inspections

Scheduling Business Inspections



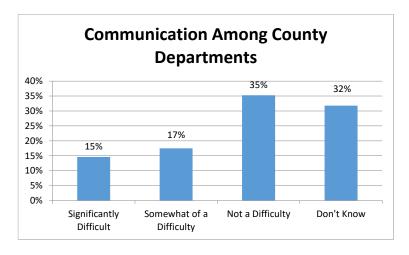
Coordination with the County

Coordination with the County



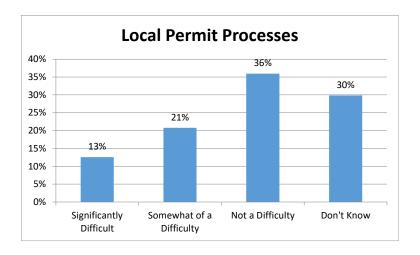
Communication Among County Departments

Communication Among County Departments



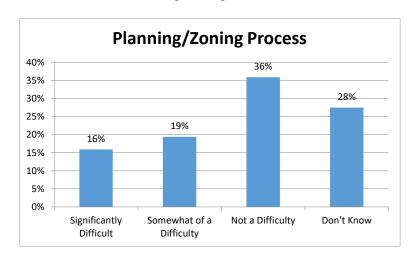
Other Local Permit Processes

Other Local Permit Processes



Planning and Zoning Processes

Planning/Zoning Processes



Government Improvements

Top Ten Areas of Opportunity for Government Improvement

Top 10 Areas of Opportunity	Percent	Number
Help create more affordable housing	32%	107
Improve K-12 Public Education	27%	89
Streamline permit approval process	23%	77
Lower energy costs	23%	75
Invest in broadband development	20%	66
Strengthen higher education funding or access	19%	62
Fund more street maintenance/pothole repair	17%	56
Invest in transportation improvements	16%	53
Improve public safety	14%	46

Note. <u>n</u> =332.

^{*}Note: Original Survey stated Mendocino County Economic Development Council

Appendix A: Ukiah Area Survey Zones

